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| <b>11 February 2016</b>   |   | <b>ITEM: 6</b> |
| <b>Health and Wellbeing Board</b>   |   |                |
| <b>Thurrock Transformation Plan: Delivering our Vision</b>                    |   |                |
| <b>Wards and communities affected:</b><br>All                                 | <b>Key Decision:</b><br>For information |                |
| <b>Report of:</b> Jeanette Hucey, Programme Director, Thurrock CCG            |   |                |
| <b>Accountable Head of Service:</b> Mark Tebbs, Director of Commissioning     |   |                |
| <b>Accountable Director:</b> Mandy Ansell, Interim Acting Accountable Officer |   |                |
| <b>This report is Public</b>  |   |                |

### **Executive Summary**

This transformation plan outlines our vision for providing health and care closer to or at home for the population of Thurrock - **For Thurrock in Thurrock**, in line with our strategic direction set out in our 5 year Strategic Plan 2014-19, and acts as a refresh to that plan in terms of building on that vision.

This plan also aligns with the local Health and Wellbeing Strategy and builds on the aims of the Better Care Fund (BCF) as a new model of care emerges from the vision and local ambitions through the course of the transformation programme in line with the NHS England document the "Five Year Forward View".

#### **1. Recommendation(s)**

**1.1 The Board is asked to note and comment on the contents of the transformation plan and the CCG's Vision for Thurrock.**

#### **2. Introduction and Background**

2.1 Patients often tell us that they find the health and care system overwhelmingly complex and disjointed. While there have been major improvements in health and care services recently, these improvements have not kept pace with changes in society over the years, and if these are not addressed we know the system will struggle to meet future needs.

#### **3. Issues, Options and Analysis of Options**

3.1 We know that the system is not currently set up to cope with the rapid growth in demand for health and care service. By developing our vision and the

enhanced neighbourhood based teams, we will be in a better position to meet that demand.

#### **4. Reasons for Recommendation**

4.1 We are committed to improving the health and wellbeing of our population and to working together with our system partners to enable them to enjoy a healthy safe and fulfilling life at every stage of their life journey, ensuring that the services we commission support that life journey, are safe, and offer a good patient experience.

4.2 We know our patients find the current system overwhelming complex and disjointed and we aim to address this by bringing care closer to home by developing locality (neighbourhood) based integrated community health and care teams which will be extended and enhanced to increase current staff numbers and to provide a wider skill mix to enable care closer to or at home whenever it is clinically relevant.

#### **5. Consultation (including Overview and Scrutiny, if applicable)**

5.1 We are in the initial engagement phase of the transformation programme and as such this document is share in that spirit.

#### **6. Impact on corporate policies, priorities, performance and community impact**

6.1 Not applicable in respect of corporate policies, priorities and performance.

6.2 We will continue to work in partnership with our local stakeholders and partners to develop a more integrated workforce with the skills, experience, capability and capacity to provide care closer to home in a more holistic way as we develop our new care models for the future.

#### **7. Implications**

##### **7.1 Financial**

Implications verified by: **Mark Tebbs**  
**Director of Commissioning, Thurrock CCG**

The true financial implications and risks will not become be clear until the rebasing has been completed and we have started the dialogue process with providers. This is not likely to be achieved until into February when the contracts are being finalised.

The programme of work will be a key part of delivering financial sustainability going forward and we will work through the detail of each strand of the programme so that they contribute to this overall aim.

## 7.2 Legal

Implications verified by: None Identified  
Roger Harris, Director of Adults, Housing, Health

## 7.3 Diversity and Equality

Implications verified by: None Identified  
Roger Harris, Director of Adults, Housing, Health

## 7.4 Other implications (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder)

The programme of work will be a key part of delivering future financial sustainability and we will work through the detail of each strand of the programme so that they contribute to this overall aim.

## 8. Background papers used in preparing the report (including their location on the Council's website or identification whether any are exempt or protected by copyright):

- None

## 9. Appendices to the report

Thurrock CCG - Thurrock Transformation Plan: Delivering our Vision

### Report Author:

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